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Remarks:

NSC review completed.

JAS
Executive Secretary
2/19/82
Date

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February 18, 1982

MEMORANDUM FOR L. PAUL BREMER III
Executive Secretary
Department of StateLIEUTENANT COLONEL ROBERT T. MEEHAN
Assistant for Interagency Matters
Office of the Secretary of DefenseMR. THOMAS B. CORMACK
Executive Secretary
Central Intelligence AgencyCOLONEL CHARLES F. STEBBINS
Executive Assistant to the
Chairman, Joint Chiefs of StaffSUBJECT: Minutes of Interagency Review Group Meeting,
NSSD 1-82, February 18, 1982

Attached are summary minutes of the NSSD 1-82 interagency review group meeting held on February 18, 1982. As the minutes indicate, the next NSSD 1-82 interagency review group meeting will be on February 26, 1:30 p.m. in Room 305, OEOB.

*Michael O. Wheeler*Michael O. Wheeler
Colonel, USAF
Staff SecretaryAttachment
Minutes

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Review February 18, 1988

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~~TOP SECRET~~~~TOP SECRET~~**SUBJECT: Minutes of Interagency Review Group, NSSD 1-82****Participants**

Judge William P. Clark, White House
 Robert C. McFarlane, White House
 Thomas C. Reed, NSC Staff, Chairman
 Fred C. Ikle, DOD

CIA

25X1

Richard R. Burt, State
 Paul Wolfowitz, State
 LTG Paul Gorman, JCS
 Norman A. Bailey, NSC Staff
 Sven F. Kraemer, NSC Staff
 Carnes R. Lord, NSC Staff
 Col Michael A. Berta, NSC Staff
 LTC Allan A. Myer, NSC Staff
 LTC Robert E. Linhard, NSC Staff
 Maj Chris Shoemaker, NSC Staff
 Maj Robert M. Kimmitt, NSC Staff

Time and Place - 1:30 p.m. to 2:20 p.m., February 18, 1982,
 White House Situation Room

Minutes

Judge Clark opened the meeting and discussed Presidential interest and involvement in NSSD 1-82. Judge Clark then made the following major points: (1) The resulting NSDD could well be the most important policy document of the Administration; (2) Need to put very best thinking on this project; (3) due date is April 15; (4) do not produce lowest common denominator; the President wants to hear all views -- develop options and dissenting views.

Mr. Reed provided an overview of the NSSD 1-82 task, the draft outline, the draft study plan, the draft milestone schedule, and the philosophy that underlies the methodology of the project.

Issues developed during meeting

1. Need for other strategy components. Dr. Ikle stated that the development of a national security strategy required the analysis of the various components that, in their sum, constituted the national security strategy. Since NSSD 1-82 and the draft outline focused

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Review February 18, 2002

Classified and Extended by William P. Clark

Reason for Extension: NSC 1.13(e)

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on only the military component, Dr. Ikle stated that there needs to be additional parts to capture the other components. Dr. Ikle mentioned that the USG needs to use all instruments of power, that to focus on the military component would leave the Administration open to the charge that it was overly occupied with the military instrument of power, and that it would be feasible and appropriate to add other components and to study them simultaneously with the military component.

[redacted] supported Dr. Ikle and noted that the economic instrument plays a major role in US-Soviet relations. [redacted] suggested that other components be developed in parallel with the military component. Dr. Ikle noted that we need to look at other instruments and to do it early. 25X11

Mr. Reed stated that you must start someplace and the military component is the logical starting point.

Mr. Burt supported the view that you must start somewhere. He mentioned the need to avoid the PRM-10 pitfall of trying to accomplish everything at once. Similarly, Mr. Bailey emphasized that, in practical terms, it would be best to deal with the requirement serially.

After it was mentioned that Part II of the draft outline (Implementing Strategies) was intended to serve as a bridge between the national objectives section (Part I) and the military component (Part III), Dr. Ikle recommended that Part II include a discussion of the interrelationship between the various instruments of national power.

2. Security. LTG Gorman asked for an explanation of the requirement that "all matters relating to NSSD 1-82 be closely held". After discussion, the understanding reached was that distribution of NSSD-1-82 related documents would be limited to the minimum essential number of people, on a section-by-section basis, necessary to accomplish the task. Dr. Ikle, Mr. Burt, and Mr. Reed discussed the potential for leaks. The discussion centered on the pressing need to avoid adverse repercussions.

3. Section F (Force Integration), Part III Draft Outline. Mr. Burt noted that the Force Integration section is enormously ambitious and probably too open-ended. After a short discussion, the sensing was that this section would require close scrutiny prior to drafting the study segment.

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~~TOP SECRET~~Initial Tasks to be Accomplished

1. For the NSC staff. Examine Issue 1 above and provide recommended solution to next Interagency Review Group Meeting on February 26.
2. For all participants:
 - a. Review draft outline (to include Part I) and be prepared to discuss any recommended changes at February 26 meeting.
 - b. By February 23, provide NSC staff (395-5004, Allan Myer) the names of the individuals who will chair the various sub-working groups (positions are detailed on the draft study plan). By February 23, also provide any comments on the proposed milestone schedule.

Next Meeting

The second meeting of the NSSD 1-82 Interagency Review Group will be held on February 26, 1982, at 1:30-3:30 p.m., in Room 305, OEOB.

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